SWEDEN. INSPECTION ACTIVITIES

Title of the inspection activities: **SAM-POL** (**Systematic OSH-management in politically controlled organisations**).

Two phases:

- first step Information to politicians in politically controlled organisations in the start of their term of office
- second step Inspections on high-level and follow ups after the information

Duration of the inspection activities: The activity took place during a term of office, i.e., four years. This is to start Politician Information in connection with politicians starting their term of office in order to create the conditions at an early stage for politicians to raise awareness of their responsibility in OSH-management.

Aim of the inspection activity: The aim of informing politicians was to make politicians aware of their responsibility for the systematic work environment management in the organisations, which are municipalities and health care regions.

The information is the first step of the activity and is given in order to achieve sustainable OSH management within these organizations by increasing

- knowledge and understanding of how politicians should handle work environment issues,
- understanding of politicians' responsibility for creating a good working environment and thereby counteracting ill health,
- knowledge of systematic OSH management that pervades the entire organization,
- knowledge of the importance of making risk assessments when planning changes,
- knowledge of the Work Environment Act.

It was also important that the politicians gain knowledge about their role in the follow-up of their own organization's systematic work environment management. The role, task and organization of the Swedish work Environment Authority (SWEA) as well as information on OSH-management as a focus area in supervision were also highlighted.

Scope of the inspection activities (description): A four years lasting activity targeted to the politically controlled organisations mentioned above. The main issue to evaluate during the inspections has been the annual follow up of the organisations' own OSH management, according to section 14 in the Swedish provisions for Systematic Work Environment Management (AFS 2023:1). The SWEA has issued new provisions that became effective on January 1, 2025. We gradually update our website based on our new provisions during the spring 2025.

Sector covered by the inspections: Politically controlled organisations, e.g., municipalities including social care, education including kindergarten and preschools, technical departments for infrastructure etc., as well as health care regions.

The number of establishments inspected in the framework of the activities: In total 3,419 procedures (including information, inspections and follow-ups) were carried out at municipalities and regions during the activity. Of these 3,419 procedures, 309 consist of politician information for municipalities and regions.

The number of labour inspectors involved in implementing the inspection activities: **During the implementation of the activity during these years, we involved approximately 90 inspectors in the activity as well as approximately 2 administrators, 3 experts, 2 communication officers, 8 lawyers. There was a project group for the activity.**

The number of persons involved in supervising the implementation of the inspection activities (including development of inspection documents and summarizing results of inspections): We had approximately 10 people involved in the management of the activity during these four years in the five regions in Sweden. In addition to this we had the section managers who led the work in the regions.

Short summary of the outcome of the inspection activities: Of the workplaces we inspected, 90 percent received demands in inspection notices. Many employers had shortcomings in their annual follow-ups of their systematic OSH-management. It was both about carrying out the annual follow-up and/or in the procedures for the same. Some employers had not clarified the division of responsibilities regarding handling the results of the annual follow-up.

The most common shortcomings with referral to provisions on systematic OSH-management:

- the organizations had not carried out annual follow-up of the systematic OSHmanagement,
- the procedures for the systematic OSH-management had shortcomings in how the annual follow-up was to be carried out.

12 percent of all municipalities that received an inspection notice, received an injunction which means that they did not remedy the deficiencies in time. The corresponding figure for regions (organising public health care) was 5 percent.

A good working environment is a matter of gender equality. The number of employees affected by this inspection is roughly 1.3 million employees, which is a quarter of all employed people in Sweden. Primarily women work within municipalities and regions. The shortcomings regarding Systematic OSH management procedures entail consequences for women's work environment within municipalities and regions. If these large organisations do not have comprehensive systematic OSH-management, there is a risk that many of these employees will become ill or get injured at work.

No.	question	yes/no	comment
	Ins	pection a	ctivity
A. Se	electing priority areas for inspection		
1.	What sources of information did you		inspectorate's own database of workplace
	use in selecting the priority area for		accidents
	inspection?		INES for learning from earlier projects
			(from womens' work environment,
			inspections in elderly care, schools, social
			care etc 2012-2019)
			external database of workplace accidents
			(please specify)
			Statistics from Swedish Social Insurance
			Agency (Försäkringskassan (FK) - national
			figures about sickness absence
			inspectorate's own database of
			occupational diseases
			Official statistics regarding reported work-
			related accidents and ill-health)
			analyses of causes of temporary and
			permanent inability to work conducted by
			research institutes (which ones?)
			AFA, Forte, and several universities in
			Sweden
			proposals of stakeholders – employer
			organizations
			Swedish Municipalities and Regions (SKR)
			and the Confederation of Swedish
			Enterprises (SN)
			proposals of stakeholders – trade union
			organizations, others (which ones?)
			Kommunal, (LO) TCO, SACO were kept
			informed during the inspection process
			reports and scientific papers on actions
			undertaken in other countries (please specify)
			EU-OSHA

		others (please specify)
		The Swedish Government Strategy for a
		sustainable work environment 2016-2020
3.	What was defined as priority area?	incompliance with legal requirements
		concerning labour relations/working
		conditions
		others (please specify)
		The priority has been that deficiencies in
		the working environment affect many
		people, mainly women
4.	What was the predominant aim of	to provide the inspected entities with
	workplace inspections?	information on legal requirements
		to provide the inspected entities with
		information on how to ensure compliance with
		legal requirements
		to enforce compliance with the law in the
		inspected entities
		others (please specify)
		Inform the policymakers/politicians by
		inspection at high level and then check the
		compliance (sampling) at unit level and
		then report back to the top management.
		Where the requirements were also set
5.	How did you determine the number	the percentage of all registered entities
	of entities to be inspected?	where the problem determined as the priority
		area was expected to surface (range:
		nearly 100 % of all registered
		entities)
		other criteria (please specify)
		All municipalities and regions would receive
		politician information and be inspected
		during the activity.
6.	What was taken into consideration	the hazard level as measured by the rate
	when determining the number of	of workplace accidents;

	inspections to be carried out by		others (please specify)
	individual field offices (regions):		The activity management stated that all
			municipalities and regions would receive
			politician information and then be
			inspected during the term of office. An
			important aspect considered was the high
			number of female employees and the high
			sickness absences figures among them.
			If needed, inspectors from other
			geographical regions supported the
			inspection offices who needed extra
			resources.
7.	Were IT tools used to identify the	YES	A brief description of IT tools:
	priority area in the described		INES (SWEAs own software for inspection
	inspection campaign?		support and registration system), internet
4			browser to find addresses and individual
			data to make sure to address the
			appropriate receiver.
			The type of data:
			All municipalities and regions were
			approached in the same way – the annual
			evaluation of OSH management was the
			target of the inspections. I.e., no further
			tools needed.
8.	Were IT tools used to identify the	YES	A brief description of IT tools:
	target group of inspected entities in		Google used as tool to identify workplaces
	the described inspection campaign?		to be inspected.
			The type of data that was analysed to
			determine the target group of inspected
			entities:
			The target group was the highest decision
			level of municipalities and regions. By high
			level is meant the decision-making level
			both within politics (council, board,

			chairman) and civil servant level		
			(administrative management) and then		
			inspections were conducted at unit level –		
			(mainly preschools)		
B. De	B. Determining the time span of inspection activities				
9.	How was the breakdown of inspections	planned?	Were the inspections carried out:		
c)	other way (how?)	YES	First, the information to politicians were		
			carried out at the beginning of the mandate		
			period. The inspections were then started,		
			all inspections were conducted remotely.		
			This was an effect of the Covid-19		
			pandemic. The inspection setup consisted		
			of a high-level pre-meeting, unit-level		
			inspections and high-level feedback.		
10.	What was the average duration of a		Please choose the most appropriate answer:		
4	workplace visit conducted in the		within one day, no longer than 2 hours;		
	framework of the programme		Less than 2 h /visit		
	implementation (the time it took to				
	complete inspection activities at an				
	individual establishment)?				
11.	What was the average duration of the		within one day, between 4 and 8 hours;		
	activities carried out in the office of				
	the labour inspectorate (excluding				
	the penal and administrative				
	sanctions)?				
C. Se	electing establishments for inspection.	•			
12.	What criteria were used when		personal knowledge of labour inspectors		
	selecting establishments for		who supervise particular workplaces (groups of		
	inspection?		workplaces)		
			sectoral criterion		
			others (please specify)		
			The inspections are samples taken from the		
			identified sector: preschools. Some of the		

			preschools showed good practise which was
			important for our learning in the project.
13.	What sources of information were		inspectorate's own database
	used when selecting establishments		INES
	for inspection?		☐ labour inspectors' knowledge of
			workplaces
			internet search engines
14.	Were IT tools used to select specific	NO	
	inspected entities in the described		
	inspection campaign?		
D. Pr	ovision of staff for carrying out inspe	ctions	
15.	What group of inspectors was		a select team of inspectors was involved
	involved in the inspection activities?		based on their education and experience:
			between 30% and 50%
			Resources required for the activity were
			extensive which made it difficult to keep
			desired knowledge level.
16.	How were inspectors prepared for		other (please specify).
	the inspection activities (additional		All participating inspectors received
	training)?		training and attended an on-line start-up
			meeting before the activity started
17.	Were IT tools used to prepare labour	NO	Not more than a remote kick off session
	inspectors to carry out activities		with use of MS Power Point.
	within the described inspection		
	campaign?		
18.	What materials were at the		the rationale of the inspection activities;
	inspectors' disposal during the		description of the inspection activities'
	activities?		objectives;
			igoremsize description of the ways in which to
			implement the activities (tasks to be
			completed);
			Checklists;
			igoremsize description of the reporting requirements;

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			examples of reactive actions to be taken
			by inspectors upon identification of typical
			cases of incompliance;
			others (please specify).
			A guide for inspectors was provided to
			support supervision. The inspectors had the
			opportunity to participate in reconciliation
			meetings where the steering group
			participated to provide guidance on the
			issues surrounding inspections.
19	Did labour inspectors use IT tools	YES	A brief description of IT tools:
	when carrying out activities within		INES was used in supervision. Ines is a case
	the described inspection campaign?		management system for booking and
			carrying out inspections.
			- IT tools were used:
			for labour inspector's preparation for an
			inspection at a specific inspected entity
			when performing inspection activities
			during the inspection
			igwedge when summarizing and documenting the
			results of the inspection in a specific inspected
			entity
			- how did they support the labour inspector in
			(please provide a short description):
			INES contains information about the
			enterprise, the demands for the activity,
			registration of the inspection as well as
			documentation of the visit and the
			inspection notice.
			- preparation for an inspection?
			INES is used to announce the visit.
			- performing inspection activities?
			The system enables registration of the visit
			and documentation of the visit as well as
			inspection notices.
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			- summarizing and documenting the
			results of the inspection?
			The system enables documentation of the
			results and the demands as well as follow
			up of the demands.
E. In	volvement of other regulators, institu	tions, aut	horities for labour protection and social
part	ners in the implementation process.		
20.	Can other regulators, institutions,	YES	Which regulators, institutions and authorities
	authorities for labour protection and		for labour protection can submit their
	social partners submit their proposals		proposals?
	of inspection topics to the		Union parties have the opportunity to
	inspectorate's plan of work?		report what signals they have caught to us
			at the SWEA. We also follow other
			authorities' statistics and knowledge
			compilations such as FK , Swedish Agency
4			for Work Environment Expertise (SAWEE)
			and other interest organizations such as
			AFA insurances and SKR.
21.	Was the inspection activity the result	NO	
	of a proposal submitted by another		
	regulator, institution, authority for		
	labour protection or social partner?	V	
22.	Was there any cooperation between	YES	What was that co-operator?
	the labour inspectorate and another		There was a direct cooperation with FK who
	regulator, institution, authority for		participated in the inspections.
	labour protection or social partner?		
23.	At which stage was the cooperation		at the planning stage;
	with another regulator, institution,		
	authority for labour protection or		
	social partner initiated?		
24.	What did the cooperation with		participation in inspection activities (e.g.
	another regulator, institution,		as experts) – if so, in what role?

	authority for labour protection or		FK participants informed about the role of
	social partner involve?		the Agency and what they can contribute
			with in order to support prevention of
			work-related ill-health.
25.	Are there any legal requirements	YES	We have the right to have access to what
	obliging other regulators, institutions,		we need to be able to carry out the
	authorities or social partners to make		inspections.
	their data accessible to the labour		(There are no procedures where SWEA
	inspectorate for inspection needs?		expects the employer to make information
			about the OSH-management public)
26.	Does the labour inspectorate have	NO	
	direct online access to information		
	and data collected by other bodies,		
	institutions and authorities?		
27.	What information obtained in the		The cooperating institutions and the type of
	above manner was used for		data / information used in the described
	implementing the inspection		inspection campaign:
	campaign?		FK participated in the inspections and
			provided information on sickness absence
			numbers as well as their role and what they
			can contribute in case of illness.
F. Su	pporting inspection activities with tra	ining pro	wided for employers or workers (combining
insp	ection and educational activities)		
28.	Were establishments covered by	YES	All politicians were offered an information
	inspections provided with		session before the inspections started.
	information or training prior to the		
	commencement of the inspection		
	task?		
29.	Is the effectiveness of prior	YES	How is the effectiveness of information and
	information or training activities		training activities assessed?
	taken into account when evaluating		Feedback from participants (politicians).
	the results of the inspections?		What tools are used for that purpose?

			Verbal feedback to the inspector after the
			information meeting with politicians – no
			formal methods nor tools were used.
30.	Once the inspection activity is	YES	What form do they have?
	completed, are representatives of		The high level was informed about the
	inspected establishments provided		shortcomings and a talk was held about the
	with recommendations and proposed		possible measures.
	corrective measures – in the form of	10	What percentage of establishments selected
	guidance or training – regarding the		for guidance/training (or other forms of
	identified compliance level in		communication activities) actually attended?
	establishments operating in the field		100% was provided with information
	covered by inspection?		
G. M	onitoring the implementation of insp	ection ac	tivities
31.	Was the implementation of	YES	How many people were involved in monitoring
	inspection activities in any way		and coordination of the inspection activity?
4	monitored and coordinated?		Approximately 10 p participated in
			organising the activity (project group).
			What was the function of those persons in
			relation to labour inspectors who
			implemented the activity (fellow labour
			inspectors, immediate supervisors, national
			coordinator at the labour inspectorate's
		V	headquarters)?
			Project owners, project managers, project
			group members, experts and project
			administrators as well as immediate
			managers.
32.	What was the scope of monitoring		monitoring the implementation level of
	and coordinating actions regarding		the developed quantitative plan
	the inspection activity?		monitoring the implementation level of
			the developed qualitative plan (how?)
			Follow-up of completed inspections and
			follow-up of requirements. A project group
			also existed for checking uniformity, which

			included quality of the outcome of the
			inspections.
33.	Were IT tools used to carry out	YES	IT tools were used to:
55.	monitoring and coordination	ILS	monitoring the implementation level of
	activities as part of the described		the developed quantitative plan
	inspection campaign?		INES
	inspection campaign:		monitoring the implementation level of
			the developed qualitative plan (how?)
			Monitoring and follow up of implemented
			measures was done with support of INES
			combined with manual monitoring and use
			of Excel sheets.
	ommunicating the information about	inspectio	n campaign and its results.
34.	Did you develop any plan to		
	communicate the information about		
	the inspection activities to:		
a)	stakeholders in the sector covered by	YES	A press release has been issued about the
	the inspection activity?		report. The report has been sent to the
			parties and an oral review has been held for
			all parties
b)	the general public?	YES	Via press release to the media
35.	What was the scope of information		
	communicated to:		
a)	stakeholders in the sector covered by		The inspected enterprises got the
	the inspection activity?		information sent and was offered an oral
			presentation of it.
b)	the general public?		According to the principle of publicity any
			person who asks for information about the
			SWEA and other state agencies, will be
			offered this information.
36.	How was the information about the		A press release was sent and the inspected
	inspection activities communicated		enterprises got the information sent and
	to stakeholders and the general		was offered an oral presentation of it. The
	public?		

			information is always available at the SWEA	
			webpage as well.	
I. Ev	aluating the results of the inspection a	ctivities.	Evaluation methods and tools.	
37.	How were the results of inspection campaign evaluated?			
a)	based on a checklist	YES	How are the results of inspections evaluated by means of a checklist? The work has been compiled, analyzed and was presented in a final report.	
b)	based on the number of legal measures issued	YES	The number is calculated and reported in a final report.	
c)	based on the type of legal measures issued	YES	The number is calculated and reported in a final report.	
d)	based on the number of implemented legal measures	YES	The number is calculated and reported in a final report.	
e)	based on the type of implemented legal measures	YES	The number is calculated and reported in a final report.	
38.	How was the information about the eff elimination of irregularities, introduction		spection campaign obtained (e.g. about the er standards)?	
a)	information provided by the employer	YES	If so, what form did the information provided by the employer have?	
			Inspection has been taken place at the high level and the random samples at the unit level to see how the procedures are functioning. An inspection notice was sent accordingly and follow-up has taken place at a high level after this. Was the information provided by employers randomly verified by labour inspectors? All cases are checked before closing them. Safety representatives participate in the inspections and have the opportunity to give their views on the information. What is the employer's liability for providing false information?	

			Difficult question. We expect true answers
			but we do not have any legal system to
			certify this.
			What is the ratio of information provided by
			the employer to the overall pool of
			information about the effects of inspections?
			As the information of the employer is the
			dominant source of information the
			importance of the participating safety
			representative has to be mentioned as well
			as the, in this case, planned sample at the
			preschool, which clearly show how things
			work in practise. Let's say 60/40 between
			employer and safety representative.
b)	information provided by the labour	YES	If so, what form did the information provided
	inspector who conducted the next		by the inspector have?
	inspection at the workplace		All inspections are documented with
			shortcomings and demands in INES, with
			reasons for the demands documented.
			So far, the next inspector has not been at
			the workplace yet. There is no information
			to be given.
39.	What performance indicators were		Please list and briefly describe the indicators:
	used to evaluate the effectiveness of		We followed up the number of inspections,
	the inspection campaign?		type and number of requirements and the
			employer's implementation of the
			measures.
40.	Were IT tools used to assess the	YES	A brief description of IT tools:
	effectiveness of the inspection		Common tools like Excel and INES
	campaign?		
41.	How were the project effects evaluated	ı	
a)	Was any final summary evaluation of	YES	If so, what was the scope of such evaluation?
	the inspection task (inspection		A final report was written and the
	campaign) made?		inspectors' documentation from the

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				inspections was used as well as their
				subjective assessment of the results of the
				inspections.
	b)	Were partial assessments made	YES	If so, what was the frequency and scope of
		during the inspection activity?		such assessments?
				Only in terms of follow up of numbers of
				proceedings.
	c)	Did you prepare a formal document	YES	If so, was the formal evaluation document
		with evaluation of the inspection		prepared by the labour inspectorate or an
		activity after its completion?		external evaluator?
				Please name the entities which conducted
				such external evaluation.
				The final report was written of the SWEA.
				If so, what aspects of the evaluation were
				included in the formal document? (Please
				specify and describe the evaluation shortly).
				Evaluation has taken place of the number
				of inspections, requirements and measures
				as well as the inspectors' assessment of the
				implementation.
				How were the report conclusions
				disseminated?
				A press release was sent about the report,
				the opportunity to get an oral review for all
				parties and it is published on our website.
ļ	42.	How was the final document utilized		The politicians need to take into account
		in practice?		the learnings from the inspection activity
				for their further development of
				proceeding for OSH management. Also,
				stakeholders can develop supportive tools.
				SWEA learnings in the report are to be
				carried with us in the organisation.
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